

ANNUAL REVIEW

UDIA VICTORIA | 2025 – 2026



THE VOICE OF URBAN DEVELOPMENT

UDIA Victoria Awards 2025 – Project of the Year winner –
Seafarers, 1 Hotel and Homes Melbourne by Riverlee





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Viewpoint by Integra

UDIA VICTORIA IN 2026

LEADING VICTORIA'S DEVELOPMENT INDUSTRY

VISION

To be the leading industry association for a thriving urban development industry

PURPOSE

To represent, educate, connect, and inform our members and the urban development industry

VALUES

Strong Leadership

Be a vocal leader in policy and public discourse, representing our members and the industry

Collaboration

Work with all stakeholders and members to improve and advance the industry

Innovation

Drive positive change, recognise excellence and deliver impactful benefits to members and the industry

Integrity

Stakeholders and members work with us because we are trustworthy

GOALS

Deliver powerful and relevant advocacy to reposition Victoria as a premier property destination

Grow and evolve our membership to reflect changes and innovation in the development industry

Be a high achieving team-focused organisation

Strengthen the industry's credibility



UDIA Victoria team –
(standing L-R) Luke Green,
Maurice Maytuckey,
Danielle Trudgeon,
Trish Jacoby, Zoe Quick,
Nikita Bourbos,
Mia Jenkins, Linda Allison;
(sitting L-R) Gabriella Nelson,
Cettina D'Abaco, Jack
Vaughan

FOCUS

CORPORATE STRATEGIES



POWERFUL ADVOCACY

- Drive reform and lead innovation at every level of government
- Advocacy backed up by solutions-based evidence
- Proactively shaping policy development and providing quality policy submissions
- Improving perception of industry through demonstrating excellence



ENGAGED MEMBERS

- Deliver topical and impactful event and education programs
- Communicating our value proposition across sectors
- Providing platforms and opportunities for professional and personal growth
- Maximise member retention and drive new membership



SUCCESSFUL TEAM

- Be a place where people want to work and a team people want to work with
- Maintain culture of collaboration between team
- Continue to motivate staff and grow capabilities
- Focus on people development and support diversity



STRENGTHENED CREDIBILITY

- Increase awareness of who we are and what we do
- Constructive working relationships with government and other stakeholders
- Facilitate open and active communication across the membership
- Represent the breadth and diversity of industry and its contribution to the state

UDIA VICTORIA TEAM

UDIA Victoria brings together a dedicated board, expert team, and strong committee network – all working together to represent, lead and advocate for Victoria's urban development industry.



LINDA ALLISON
Chief Executive
Officer



JACK VAUGHAN
Director of Policy



NIKITA BOURBOS
Commercial
Manager



DANIELLE TRUDGEON
Membership,
Sponsorship and
Business Development
Manager



CETTINA D'ABACO
Marketing and
Communications



LUKE GREEN
Professional
Development and
Business Systems
Manager



TRISH JACOBY
Event Manager



MIA JENKINS
Policy and
Communications
Officer



**MAURICE
MAYTUCKEY**
Policy Advisor



**GABRIELLA
NELSON**
Event Coordinator



ZOE QUICK
Digital Media and
Marketing Officer

CEO'S REPORT

UDIA Victoria has remained steadfast in its commitment to delivering tangible value for members, providing a strong and influential voice on the issues that matter most, advocating for critical policy reform, and supporting the long-term success of Victoria's urban development industry.

Periods of challenge also create opportunities to evolve, innovate and strengthen. Over the past year, UDIA Victoria has continued to transform to better meet the needs of our members and the broader industry. We have enhanced our organisational capability through a strengthened events and member services teams, enabling us to tailor our member offering and respond to emerging trends.

As Victoria heads toward one of the most significant state elections in recent memory, the importance of strong, evidence-based advocacy has never been greater. Our election platform message is simple, but powerful: **Building Homes, Backing Industry.** These two things are inseparable. If we want more homes, we must support the industries that deliver them. If we want affordability, we must increase supply. If we want affordable supply, we must improve feasibility. If we want thriving communities, we must invest in enabling infrastructure. And if we want Victoria to remain competitive, we need bold, evidence-based policy reform.

The platform is what you, our members, have told us is important to you. It is built around four key pillars that provide a roadmap for Victoria's future growth:

- Guaranteeing land supply;
- Fast-tracking approvals;
- Investing in community infrastructure; and
- Supporting innovation in construction.

Despite the challenges, there is enormous opportunity ahead for Victoria.

We have the expertise. We have the capability. We have the ambition. The choices made by the next government will influence how and where Victorians live for decades to come.

We will continue working constructively with all sides of politics to ensure the industry's voice is



LINDA ALLISON
Chief Executive
Officer
UDIA Victoria

heard and that the next government is equipped to tackle Victoria's housing and development challenges.

The strength of UDIA Victoria has always been its people. Our Board, committees, working groups, members and staff contribute countless hours to advancing our industry and improving outcomes for Victorians. Together, we share a vision of restoring Victoria as Australia's premier destination for property investment and development, creating thriving communities and delivering the homes and infrastructure our growing population needs. I thank our Board, Committees and UDIA Victoria team for their tireless work.

Despite the difficult operating environment, UDIA Victoria has secured meaningful advocacy wins, achieved important policy reforms and successfully opposed measures that would have further constrained our industry's ability to deliver housing and jobs. Operationally, we have weathered the financial challenges not unlike our members. We maintain strong reserves and have worked hard to keep fees and ticket price increases to a minimum.

With your support, we will continue to champion practical solutions, influence policy outcomes and advocate for the reforms needed to unlock investment, increase housing supply and strengthen communities across Victoria. I thank you for your ongoing engagement and support, and I look forward to working with you throughout the year ahead.

A handwritten signature in blue ink that reads "Linda Allison".

PRESIDENT'S REPORT



SEAN PINAN

Director
Catalyst
Development
Services

President
UDIA Victoria

Victoria's property development sector has continued to face significant challenges over the past year. Ongoing housing supply constraints and affordability pressures, policy uncertainty, geopolitical events and prolonged subdued market conditions have placed enormous pressure on businesses across our industry. While these challenges have tested our industry, they have also reinforced the critical importance of strong leadership, collaboration and advocacy.

I am proud of the role UDIA Victoria has played in championing the interests of our members. We have continued to advocate for the policy settings needed to unlock investment, increase housing supply and support the delivery of thriving communities for Victorians. Through ongoing engagement with Government, the Opposition and key stakeholders, we have advocated for policies that strive to improve project feasibility, unlock housing supply and foster the investment confidence required to deliver more homes, so that more Victorians can live where they choose.

We have chosen to remain strong in our advocacy priorities while ensuring we remain involved in key discussions with the current Government. We strongly believe this approach has enabled progress on key issues; alternatively, being excluded would have created far more adverse outcomes for our members.

Ahead of the state election, our ***Building Homes, Backing Industry*** platform highlights the key reforms needed to support housing delivery and Victoria's future prosperity.

Despite the difficult operating environment, it has been particularly pleasing to see the continued loyalty and engagement of you, our members. Attendance at our events, briefings and professional development programs remains strong, demonstrating the value of industry collaboration and the commitment of our members to shaping a better future for Victoria.

I am also pleased to report that UDIA Victoria remains in a strong financial position. This ensures we are well positioned to advance the interests of our members, support the industry's priorities and maximise our impact in the year ahead.

I would like to acknowledge the invaluable contribution of our committees and working groups. Their expertise, insight and willingness to generously contribute their time play an important role in shaping our advocacy agenda and supporting the work of the organisation.

The UDIA Victoria Board has worked closely with Chief Executive Officer Linda Allison and her team to ensure the organisation remains focused on the issues that matter most to members. I thank my fellow Directors for their leadership and commitment throughout the year, and I commend the UDIA Victoria team for their professionalism, energy and dedication in delivering meaningful outcomes for our industry.

I would like to thank Dean Gold, who has completed his term with the Board. Dean was a director for more than five years and has made a valuable contribution to the Board and several committees.

Finally, on behalf of the Board, I thank our members for your ongoing support, engagement and passion for our industry. Together, we will continue to advocate for the reforms needed to restore Victoria as Australia's leading destination for property investment and development, while delivering the homes, infrastructure and communities that Victorians need.

We strongly believe in bringing Victoria back to being a premier property development and investment destination and will continue to pursue our advocacy priorities as well as the strength and stability of UDIA Victoria as priorities moving forward.

A handwritten signature in blue ink, appearing to read 'Sean Pinan', written in a cursive style.

BOARD OF DIRECTORS

The UDIA Victoria Board of Directors comprises leaders in Victoria's urban development industry. The Board informs our policy priorities and advocacy strategy, ensuring the development, and construction sector is effectively represented by UDIA Victoria.

We thank the Board for volunteering their time and expertise for the benefit of both the industry and the community.



SEAN PINAN
Catalyst Development
Services
President



BRAD PADDON
APD Projects
Vice President



JAMES WESTH
Stockland
Treasurer



SARAH BLOOM
Frasers Property
Australia
Secretary



TOM TREVASKIS
Moremac –
Immediate Past
President



ANTHONY CALIGIURI
Califam
Constructions



**SEBASTIAN
CATALFAMO**
Carlisle Homes
(commenced May 2026)



MARNIE DALTON
Dalton Consulting
Engineers



ANDREW DUGGAN
Villawood Properties



DEAN GOLD
(concluded March 2026)



ADAM JQUES
Maddocks



LUANA KENNY
m3property



NICOLA SMITH
Niche Planning
Studio



ROBERT STEELE
Mirvac

MEMBER ENGAGEMENT

DELIVERING FOR MEMBERS IN 2025-26

- Appointed and welcomed members to 13 industry committees for the FY27-29 term, including the establishment of the Expert Pool of industry specialists.
- Continued to deliver the urban development industry's premier awards program, celebrating outstanding projects, people and organisations.
- Hosted webinars addressing emerging policy changes, ensuring members remained informed and prepared.
- Delivered exclusive member benefits through our Urban Insights newsletter, access to policy updates and commissioned industry research.
- Continued to facilitate valuable networking and business development opportunities, connecting members across the sector.
- Implemented improvements to the event booking platform, delivering a more seamless experience and user-friendly registration and management experience.



- Improved our education and professional development program, introducing two new electives. Courses provide practical learning opportunities across development, planning, development feasibility, cultural heritage, sales and marketing, and project delivery, supporting professionals at every stage of their careers.
- Established a Land Lease Communities Committee

300+

Corporate Members

10,000+

Industry-wide Network

220+

Committee Representatives

35+

Events, Briefings and Courses

4,000+

Annual Event Attendees



STAKEHOLDER ENGAGEMENT

NUMBER OF MEETINGS, MEDIA AND OTHER ENGAGEMENTS



276,000,000

Potential audience reach across
print and digital media



10,666

LinkedIn followers



5,970

Individual media stories across
print, online, tv, radio and social
media



2576

Instagram followers



543,627

Impressions on LinkedIn



100+

Engagements with Ministers,
Parliamentarians and government
decision makers

SUPPORTING THE COMMUNITY

Throughout 2025–26, UDIA Victoria continued its commitment to supporting organisations that create positive social and community outcomes. Our contributions helped advance educational opportunities through Western Chances, supported mental health and wellbeing initiatives championed by the Danny Frawley Centre, strengthened advocacy for economic growth and prosperity in Melbourne's west through WoMEDA,

and assisted the Property Industry Foundation in its work to address youth homelessness and provide safe accommodation for vulnerable young people. We also supported the next generation of property professionals through our partnership with RMIT, creating opportunities for students to connect with industry leaders, gain industry insights and build professional networks that will help shape the future of the urban development sector.



POLICY AND ADVOCACY

With a State Election in November and all sides of politics focusing on housing, UDIA Victoria's advocacy has never been more important. UDIA Victoria has a strong and practical advocacy agenda with a proven track record of delivering better outcomes for industry.

We're effective because we're targeted, responsive, deliberate, measured and strategic. UDIA Victoria's advocacy is tailored to each specific issue. We work to ensure that we represent the industry in the most effective and responsive manner.

Our advocacy priorities are developed to address the current housing crisis, to reposition Victoria as a premier investment destination and to support industry to deliver more homes than ever before. Our priorities are informed by our Board of Directors, policy committees, regional chapters, and our broader membership. With a network of over 10,000 industry representatives and over 200 dedicated committee representatives, our advocacy is tested and trusted. We are constantly striving for improved outcomes for industry and the community.

STATE ELECTION PLATFORM – BUILDING HOMES, BACKING INDUSTRY

In 2026, UDIA Victoria launched ***Building Homes, Backing Industry***, our State Election Platform, calling on all political parties to commit to a suite of practical reforms aimed at supporting the industry who will deliver against our *Housing Accord* targets.

The platform sets out a clear agenda for the next Victorian Government, focused on four priorities: putting housing first by guaranteeing land supply, streamlining planning and accelerating approvals; reforming Victoria's property tax system; prioritising infrastructure investment in the state's fastest-growing communities; and removing industry roadblocks while supporting a skilled, productive and resilient home building workforce.



Victoria's housing targets won't be met without long-term supply certainty, faster decision-making, better sequencing of infrastructure, fairer taxation settings, and stronger support for innovation, skills and Modern Methods of Construction.

Through the platform, UDIA Victoria reinforces its role as the leading voice for the development industry and a constructive partner to government. It provides a clear, industry-led roadmap to help Victoria build more homes and restore its position as Australia's most attractive place to live, work and invest.

REGIONAL ELECTION PLATFORM – BUILDING REGIONAL VICTORIA

We also released our Regional Election Platform, ***Building Regional Victoria***, with focused initiatives to support housing delivery across Victoria's major regional centres.

Regional Victoria has a central role to play in the state's housing future, but regional housing targets won't be achieved unless we adopt a realistic and locally responsive approach to growth planning, land supply, infrastructure sequencing, planning approvals, project feasibility, and workforce capacity.

Developed with the insight and expertise of UDIA Victoria's regional committees in Geelong, Ballarat and Bendigo, the platform sets out 10 targeted reforms across three priorities: planning for regional growth properly; prioritising the infrastructure that unlocks new homes; and removing the roadblocks preventing projects from moving from planning to delivery.

Cultural Heritage Management

UDIA Victoria is leading industry advocacy on reforms to Cultural Heritage Management Plan processes. We have worked with the Government on new guidelines to the existing system; a new comprehensive monitoring and evaluation framework to deliver greater transparency and accountability; and seen the introduction of a new development facilitator reporting to the Investment Coordinator General.

We are also continuing to pursue further substantive reforms aimed at rebalancing the protection of culturally significant places with the critical need to deliver new communities in Victoria's fastest growing areas.

Reshaping the State's planning laws, improving industry confidence and certainty

UDIA Victoria fought hard for the biggest changes to the State's planning laws in decades and with the passage of legislation in late-2025, we are now engaged in industry consultation as part of Government's Planning Regulations Advisory Committee (PRAC).

In 2026, UDIA Victoria's subject matter experts are advising Government to ensure industry interests are represented on key planning reform discussions including on the changes to planning scheme amendment and planning permit approval pathways; infrastructure and development contribution reform; and more.

Fast-tracking delivery in Victoria's growth corridors

In 2025, UDIA Victoria advocated for a roadmap for the delivery of the 27 growth area Precinct Structure Plans (PSP) in existing growth corridors. In 2026, we are working with government to employ initiatives aimed at streamlining strategic and statutory planning processes to unlock housing faster and more affordably.

We are working closely with delivery partners including water authorities and utility providers to ensure Victoria's housing targets remain a priority, while addressing other important policy demands.

We are providing advice to government delivery agencies to ensure the provision of critical amenities, services and infrastructure keeps pace with growth and market demand. We are also working to ensure development contributions are appropriate, equitable and in line with community expectations.

Property tax reform where it's needed most

UDIA Victoria continues to push for urgent property sector tax reform to reduce the impact on deliverability and housing affordability.

Having secured an extension of off-the-plan stamp duty concessions for new builds, we will continue this year to advocate for structural improvements to foreign purchaser additional duties, stamp duties, absentee owner surcharges, land tax (including vacant residential land tax), and Windfall Gains Tax.

We are currently engaging with the Department of Treasury and Finance and the Treasurer on a package of reforms aimed at reducing the impact on industry that also delivers improved government revenue outcomes.

Supporting sustainable construction and championing productivity

UDIA Victoria is committed to supporting a sustainable, resilient, productive and efficient construction workforce.

As members of the Government's Building Special Advisory Panel, we have been advocating for industry on the most significant building reforms in decades, ensuring enhanced consumer protection measures do not come at the cost of project viability.

We are also focused on securing appropriate government support through grants, concessions and innovative procurement models to accelerate the adoption of modern construction methods to improve housing affordability and delivery outcomes for industry and the community.



GREENFIELD DEVELOPMENT COMMITTEE



LIZ RONSON
3L Alliance

Co-Chair



SEAN PINAN
Catalyst
Development
Services

Co-Chair

PURPOSE

The Greenfield Development Committee is focused on the timely and cost-effective provision of new housing, infrastructure, and services across Victoria's greenfield areas. The Committee cultivates and sustains productive relationships with key councils, referral authorities and state government agencies, and promotes infrastructure and services to meet the needs of new communities without adversely impacting the affordability and accessibility of land prices and housing.



Lucas by Integra

POLICY PRIORITIES AND PROJECTS

- Ensuring a strong pipeline of zoned developable land to continue to meet high demand for detached dwellings in the growth areas.
- Improving utility authority accountability and processes to facilitate cost-effective and efficient land development.
- Priority funding and delivery of infrastructure, services, and amenities required to support growth-area communities and greenfield land development.
- Improving industry outcomes regarding biodiversity, ecological, conservation and cultural heritage requirements.

COMMITTEE MEMBERS

Liz Ronson, 3L Alliance (Co-chair)
Sean Pinan, Catalyst Development
Services (Co-Chair)

Adam Suttie, Breese Pitt Dixon
Alex Gibson, SOHO Living
Andrew Perkins, Wingate
Anthony Caligiuri, Califam Constructions
Anthony Jansen, Intrapac Property
Brett Howard, nbn
Brihony Boan, Gadens
Chris Engert, MAB Property
Developments

Ekant Shah, SIG Group
Jackie Kent, Stockland
Jacqueline Holst, Mirvac
James Saunders, YourLand
Jill Lim, Frasers Property Australia
John Forbes, Dennis Family Corporation
Joshua McLachlan, ABN Group
Kane Malcomson, Core Projects
Leah Wittingslow, Mesh
Marcus Cairney, Avid Property Group
Mark McKinley, Russell Kennedy
Mark Woodland, Urbis

Nick Bosco, ID_ Land
Niki Hendriksen, Dahua Australia
Ray Verratti, Verve Projects
Rebecca Scullion, Spiire
Ruwen Moodley, Satterley Property
Group
Sam Nettelbeck, Plan B Group
Simon Beardall, Eukai
Stephen Watters, SMEC
Tim Hyland, RPM Group

INFILL DEVELOPMENT COMMITTEE



DAVID
ALLT-GRAHAM
Assemble

Chair

PURPOSE

The Infill Development Committee focuses on advocating for the right taxation, policy and regulatory settings to support development in established suburbs and urban renewal areas. A core priority is addressing feasibility challenges and strengthening incentives for higher density housing, particularly in a market where built-form development remains constrained.



Emerald Place by Lowe Living

POLICY PRIORITIES AND PROJECTS

- Championing policies that promote infill development and new housing in established areas close to jobs, services and infrastructure.
- Advocating for property sector tax relief to improve the commercial viability of multi-residential development in infill settings.
- Supporting the provision of adequate infrastructure and amenities to support increased housing densities in established suburbs.
- Addressing matters affecting affordability and accessibility of housing in our established and growing communities, with a focus on issues impacting industry's ability to deliver Melbourne's urban renewal precincts.

COMMITTEE MEMBERS

David Allt-Graham, Assemble (Chair)
Robert Steele, Mirvac (Deputy Chair)
Adele Deravi, Arcadis Australia
Amy Conti, Torus Technologies
Angela Mok, Ratio Consultants
Antry Lau, Jesse Ant Architects
Ben Rowe, Riverlee
Chris Boocock, Best Hooper Lawyers
David Passarella, Colin Biggers & Paisley
Lawyers

Guy Williamson, Growland
Jessica Stedman, Urbis
Karl Kutner, Central Equity
Kathy Johnson, Yarraport
Megan Yeaman, Mirvac
Melissa Ashby, AVID Property Group
Michelle Bateman, Niche Planning
Studio
Nic Antoniou, Plus Studio
Nemesia Kennett, Development Victoria

Thomas Zilm, Moray and Agnew
Tom Barbour, Colliers Engineering &
Design
Tom Booth, Stockland
Tom Pasco, Maddocks
Tony Davoli, DPM Consulting Group

LAND LEASE COMMUNITIES COMMITTEE



JAMES WESTH
Stockland

Chair

PURPOSE

The Land Lease Communities Committee brings industry expertise to the policy and operational issues that guide this growing housing solution. The Committee engages with government, regulators and councils to support clear and workable frameworks, improved data insights and well-planned community outcomes. It ensures the sector's perspectives are considered in discussions that influence affordability, delivery timelines, and the long-term contribution of land lease communities to Victoria's housing system.



Springtree Cobram by Springtree

POLICY PRIORITIES AND PROJECTS

- Advocating for balanced consumer and regulatory reform in the land lease sector to support both resident protections and investment viability.
- Improving planning pathways and assessment consistency for land lease communities, including progressing industry-led guidance for reducing delays and uncertainty in approvals.
- Strengthening recognition of land lease communities within housing and policy frameworks, positioning the model as a key contributor to affordability, downsizing, and housing for an ageing population.
- Building industry capability and thought leadership through research, advocacy materials, and member engagement; including newsletters, events, case studies, and collaboration with government and sector partners.

COMMITTEE MEMBERS

James Westh, Stockland (Chair)
Andrew Perkins, Wingate
Brett Cooper, Buildlab Australia
Chris Gallagher, Colliers Engineering & Design
Chris Paranthoienne, Lifestyle Communities

David Laing, Springtree
Emerald Thompson, Spiire
Harry Scott, Urbis
Henry Wallis, Colliers Urban Planning
Ian Sanders, Colliers International
James Cappellari, Cossill and Webley
Leah Wittingslow, Mesh

Lesley Haygarth, AVID Property Group
Nick Holuigue, Maddocks
Natalie Smith, Serenitas
Samuel Gribble, Metricon Homes
Stephen Copeland, Next Living / ID_Land
Theo Maroulakos, nbn
Simon Burk, Ingenia

CAPITAL MARKETS AND INVESTMENT COMMITTEE



ELLEN GRANT
Urbis

Co-Chair



**MICHAEL
STAEDLER**
RPM Group

Co-Chair

PURPOSE

The Capital Markets and Investment Committee is dedicated to driving the policy and research agenda on the financial levers that shape housing supply and affordability. Convening leaders from development, finance, law and economics, the Committee identifies barriers to project feasibility, and champions practical reforms that unlock investment and speed up delivery.

POLICY PRIORITIES AND PROJECTS

- Developing a practical suite of supply-side stimulus measures aimed at restoring feasibility, while improving downside protection for both equity and debt capital. This work will explore mechanisms beyond the NSW pre-sale guarantee model, with a focus on solutions tailored to Victoria that directly address feasibility gaps. The outcome will be a market-ready policy platform outlining implementable tools to unlock stalled projects and support delivery.
- Preparing a standalone tax reform position to underpin UDIA Victoria's election advocacy, consolidating existing advocacy across Windfall Gains Tax, Hidden Cost of Housing research and pre-budget submissions, while identifying additional priority settings impacting development.
- Providing market intelligence and industry insight on capital flows, buyer demand and investment conditions; helping inform UDIA Victoria advocacy and position-setting in response to changing economic and regulatory environments.

COMMITTEE MEMBERS

Ellen Grant, Urbis (Co-Chair)
Michael Staedler, RPM Group (Co-Chair)
Adriana Zuccala, Supra Capital
Cheerag Sirsalewala, IDA
Jacqui Withers, Pacific Group of Companies
Jean-Pierre Malin, Stockland
Joseph Katz, Madgwicks

Lance Willie, Lotus Living
Liz Guyler, APD Projects
Mathew De Gouveia, HWL Ebsworth
Matt Clifford, HMC Private Credit
Michael Tuppen, Six Point Advisory
Nicholas Mirarchi, William Buck
Nicole Oram, Arcadis Australia

Paul Beatty, URPS
Scott Martin, ID_Land
Simon Di Pace, Core Projects
Tim Lewis, Avid Property Group
Zoe Chung, Malleons
Zoe Zhu, Melbournia Group

PLANNING COMMITTEE



MIMI MARCUS
Marcus Lane Group

Chair

PURPOSE

The Planning Committee drives reform and continuous improvement of Victoria's planning system to support development that meets housing, community and industry needs. It plays a key role in fostering open and constructive dialogue between the development industry, state government, councils and referral authorities.

POLICY PRIORITIES AND PROJECTS

- Shaping the implementation of reforms to the Planning Amendment Act 2026 through involvement on government's Planning Regulation Advisory Committee (PRAC) to improve clarity, efficiency and consistency in Victoria's planning system.
- Influencing cultural heritage management processes to deliver more timely, transparent and balanced approvals outcomes.
- Advancing policy and regulatory approaches to water management and climate resilience across urban development.
- Strengthening the alignment between housing delivery and enabling infrastructure through targeted planning and investment advocacy.

COMMITTEE MEMBERS

Mimi Marcus, Marcus Lane Group (Chair)
Tim Peggie, Colliers Urban Planning (Deputy Chair)
Aaron Organ, Fyfe
Adela Alexandra, OYOB Property Group
Alex While, ID_Land
Alice Maloney, Ratio Consultants
Chris Raywood, Oreana
David Vorchheimer, Russell Kennedy

Gregory Bursill, Bursill Consulting
James Sutherland, Development Victoria
John Cicero, Best Hooper Lawyers
John Luppino, Intrapac Property
Justin Slater, Tract
Kim Kyle, Stockland
Michael Henderson, Contour Consultants
Nick Hooper, Taylors Development Strategists

Randah Jordan, Veris
Samantha Lindquist, Perri Group
Sammi Xu, City of Whittlesea
Scott Gregory, Peet
Simon Merrigan, Millar Merrigan
Tom Crompton, Mallesons

INNOVATION AND SUSTAINABILITY COMMITTEE



NICOLA SMITH
Niche Planning
Studio

Chair

PURPOSE

The Innovation and Sustainability Committee is dedicated to inspiring the adoption of new technologies and innovations that advance our communities and support more sustainable urban development. In alignment with the Victorian Government's housing priorities for 2026 and emerging industry trends, the Committee focuses on promoting innovative construction methods to improve housing affordability and delivery efficiency.



The Archer by Pace Development Group

POLICY PRIORITIES AND PROJECTS

- Advocating for the practical application of technology at the intersection of cities, artificial intelligence, design and technology, with a focus on what is being implemented now and what should define future best practice.
- Championing the inclusion of green infrastructure in planning and development; recognising its role in improving environmental outcomes and community wellbeing through initiatives such as urban greening, water-sensitive urban design and biodiversity conservation.
- Progressing and advocating for the adoption of Modern Methods of Construction in land development and building delivery, with a focus on sustainability, housing supply and practical implementation.
- Embedding circular economy principles in land development and construction by promoting reuse, adaptability and resource efficiency in policy and practice.

COMMITTEE MEMBERS

Nicola Smith, Niche Planning Studio (Chair)
Brett Young, Ratio Consultants (Deputy Chair)
Adrian Snowden, Plan B Services
Amy Conti, Torus Technologies
Andrea Vargas, Arcadis Australia
Ben de Waard, Sustainable Development Consultants

Brett Foulis, Beveridge Williams
Charlotte Pennicott, Local: Residential
Grant Neilson, Core Projects
James Lofting, Russell Kennedy
Kane Goldsworthy, Development Victoria
Kim Luong, MBM
Matthew Bowler, nbn
Matthew Bradbury, Spiire

Maureen Benier, DTP
Nigel Mak, Plus Studio
Piotr Rutkowski, Dahua Group
Scott Watson, ABN Group
Shannon Straughen, Villawood Properties
Tavis Lavell, McMullen Nolan Group
Victoria Cook, Yarra Valley Water

GEELONG COMMITTEE



CELIA KONSTAS
Villawood
Properties

Co-Chair



BEN STEWART
Core Projects

Co-Chair

PURPOSE

The Geelong Committee plays a proactive and collaborative role in policy development on issues critical to the evolution of Geelong as Victoria's second capital city. The Committee plays an important role in driving productive interactions with councils and referral authorities in the Barwon region, ensuring industry is well-represented in discussions of planning and development issues such as planning strategy, sequencing and infrastructure provision.

POLICY PRIORITIES AND PROJECTS

- Shaping integrated water management and infrastructure funding advocacy, with a strong focus on Barwon Water pressures and the principle that growth must fund growth.
- Advancing the Geelong Smart City Framework by re-engaging with council and industry to strengthen the role of data, technology, and coordinated planning in urban development.
- Influencing National Construction Code and built-form settings to improve feasibility and support more viable development outcomes in the regional market.
- Improving transport and infrastructure planning through submissions and engagement on strategies such as the City of Greater Geelong Integrated Transport Strategy.



UDIA Victoria, Geelong Summit 2025

COMMITTEE MEMBERS

Celia Konstas, Villawood Properties
(Co-Chair)
Ben Stewart, Core Projects (Co-Chair)
Adam Jaques, Maddocks
Anish Rama, APD Projects
Claire Bickerstaff, Stantec
Damon Messias, nbn

Dominic Ross Versace, Plus Studio
Emma Liarakos, Duo Projects
Gary Wilson, ABN Group
Jacob Peterson, Mesh
James Agustin, Maker Consulting
Services
James Hamilton, Ratio Consultants

Jess Hurse, Biosis
Jessica Scott, Springtree
Lachlan Atkins, Stockland
Leigh Prosser, Loetis
Megan Rovers, Geelong Property Hub
Nick Clements, Tract Consultants
Trudi Ray, Haven Home Safe

BENDIGO COMMITTEE



ANDREA
TOMKINSON
Tomkinson Group

Chair

PURPOSE

The Bendigo Committee plays a key role in representing the urban development industry across one of Victoria's fastest-growing regional centres. Bringing together local developers, planners and infrastructure experts, the Committee focuses on identifying the policy, regulatory and infrastructure barriers affecting housing delivery and investment in Greater Bendigo.

POLICY PRIORITIES AND PROJECTS

- Advocating on local planning and regulatory barriers, including treaty, Cultural Heritage Management Plans, Land Use Activity Agreements, and constraints from referral authorities.
- Strengthening regional infrastructure coordination by identifying funding gaps and supporting advocacy for housing-enabling infrastructure across Greater Bendigo.
- Shaping regional housing and land supply policy by addressing challenges around zoned land availability, development feasibility and population growth pressures.



Imagine Estate by Villawood Properties

COMMITTEE MEMBERS

Andrea Tomkinson, Tomkinson Group
(Chair)
Cameron Clarke, Spiire Australia Ltd
Damien Cranage, Total Property
Developments
Darren Pitson, DPJ Civil
Emily Marson, Best Hooper Lawyers

Gerard Gilfedder, Townify
Joe Cannatelli, nbn
Jordan Sens, Terraco
Julian Perez, Villawood Properties
Keri Mihalco, Development Victoria
Mark Donaldson, Beck Legal

BALLARAT COMMITTEE



TOM TREVASKIS
Moremac

Chair

PURPOSE

The Ballarat Committee provides dedicated industry representation on planning and development matters that influence the growth and liveability of Ballarat and the broader Central Highlands region. The Committee contributes to policy development and constructive engagement with local councils and referral authorities to support well-planned growth, coordinated infrastructure delivery, and robust population and land use planning. It ensures the development industry is effectively represented in discussions that shape the region's long-term economic and urban outcomes.



Lyons Place by Hygge Property

POLICY PRIORITIES AND PROJECTS

- Improving the accuracy and transparency of land supply and feasibility analysis, including challenging assumptions used by government, and strengthening the evidence base for regional housing delivery.
- Progressing targeted advocacy on local planning issues, including flood overlays, waterways management and infill policy, to reduce delays, improve approvals processes and support housing supply in Ballarat.
- Advocating for regionally appropriate planning and taxation settings, including reform of Windfall Gains Tax and planning controls that better reflect Ballarat's market conditions and feasibility constraints.
- Supporting urban densification and housing diversity in Ballarat, balancing sustainable development with preservation of community character and liveability.
- Encouraging investment in regional infrastructure, including transport, utilities and community facilities, to enable the region's continued evolution as a major urban centre.

COMMITTEE MEMBERS

Tom Trevaskis, Moremac (Chair)
Nick Grylewicz, Integra Group
(Deputy Chair)
Anthony Orchard, Watson Young
Architects
Anton Pound, Bauenort Management
Brad Paddon, APD Projects
Eliza Minney, Best Hooper Lawyers
Giselle Ravarian, Urbane Studio

Jackson Zaal, Beveridge Williams
Josef Seter, Tomkinson Group
Joseph van Dyk, Hygge Property
Kerry Wilkinson, Spiire
Matt Cosgrave, Villawood Properties
Ray Lin, Development Victoria
Scott Torrington, Dennis Family
Corporation

MEMBER ENGAGEMENT AND INCLUSION COMMITTEE



MARNIE DALTON
Dalton Consulting
Engineers

Chair

PURPOSE

The Member Engagement and Inclusion Committee is committed to fostering a more inclusive, equitable and connected property sector by championing diversity and driving member engagement and growth. It works to increase participation across diverse lived experiences, while promoting inclusion, education, mentoring and meaningful engagement pathways that support greater workforce diversity and industry participation.



Member Engagement and Inclusion Committee meeting with representatives from Queers in Property, for an engaging discussion on LGBTQIA+ visibility, belonging and inclusion across the urban development industry.

POLICY PRIORITIES AND PROJECTS

- Driving the development and delivery of UDIA Victoria's Reflect Reconciliation Action Plan (RAP) through clear ownership of deliverables, strengthened member involvement, and targeted cultural learning initiatives.
- Overseeing and enhancing UDIA Victoria's Mentoring Program to support professional growth and connection, including coordinating workshops, refining program content, and improving participant experience.
- Strengthening member engagement through targeted initiatives and content by leveraging member insights, growing participation in events and programs, and expanding engagement platforms such as Substack and industry sessions.

COMMITTEE MEMBERS

Marnie Dalton, Dalton Consulting Engineers (Chair)
Amy Watson, Clayton Utz (Deputy Chair)
Bonnie Levinge, Dennis Family Corporation
Bridget Goodear, SMEC
Candice Ng, Plus Studio
Danni Nash, Unison Housing
Diana Mandaliti, ABN Group

Emma Antonius, Jinding
Maggie Hajnal, Core Projects
Shaun Cheng, Development Victoria
Siobhan Rehill, Mt Atkinson Holding
Fiona Slechten, Urban Design and Management
Stella Usanovic, Capstone Recruitment
Teena Lynch, Development Victoria

OUTLOOK COMMITTEE



CLAUDIA FACY
Core Projects

Co-Chair



CONNOR GIBBONS
3L Alliance

Co-Chair

PURPOSE

The Outlook Committee brings together emerging professionals from across the urban development sector to drive engagement, connection, and capability among the next generation of industry leaders. It focuses on creating meaningful opportunities for young professionals to build networks, develop skills, and strengthen their understanding of the industry through events, partnerships and targeted engagement initiatives.

POLICY PRIORITIES AND PROJECTS

- Building and managing strategic partnerships with peer organisations and industry groups to expand Outlook's reach and support collaborative events and initiatives.
- Strengthening student engagement and pathways into the industry through university partnerships, targeted events, and initiatives that increase awareness and participation among future professionals.
- Delivering industry events that connect and develop young professionals, including flagship networking functions and targeted forums that respond to market trends and member interests.
- Growing Outlook's digital presence and engagement by creating and promoting content across platforms, increasing visibility of activities, and improving reach and participation.
- Extending Outlook's influence through the Ambassador Program, with members attending other UDIA Victoria committee meetings and feeding back insights to strengthen alignment and cross-committee engagement.

COMMITTEE MEMBERS

Claudia Facy, Core Projects (Co-Chair)
Connor Gibbons, 3L Alliance (Co-Chair)
Anthony Bonanno, Villawood Properties
Caroline Brady, Cossill and Webley
Charlotte Poole, Veris
Fraser Mahony, Dalton Consulting Engineers
Hugo Hall, Stockland

Injynn Oo, Arcadis Australia
Isabella Schmidtke, Gadens Law Firm
Jack O'Neill, Contour Consultants
James Rush, Hygge Property
Josh Rock, Spiire
Kalob Ollerenshaw, Energy Locals
Mayuran Sritharan, SMEC
Mike Mortimer, Wel.Co

Monica Ceckiewicz, Insight Planning Consultants
Nina Soares, AVID Property Group
Rosalie Mustica, ABN Group
Stephen Dodd, Assemble
Tunc Ozlatif, Development Victoria
Zack Heap, Colliers Urban Planning
Zara Seyfort, Maddocks



Top (L-R) Fraser Mahony, Dalton Consulting Engineers; Connor Gibbons, 3L Alliance; Claudia Facy, Core Projects; Josh Rock, Spiire
Bottom (L-R) Jack O'Neill, Contour Consultants; Gabriella Nelson, UDIA Victoria

UDIA VICTORIA AWARDS 2025

The 2025 UDIA Victoria Awards once again celebrated the outstanding achievements of Victoria's urban development industry, recognising projects and people who are shaping more liveable, sustainable and connected communities.

As one of the industry's most prestigious and longstanding awards programs, the UDIA Victoria Awards continue to showcase excellence across a broad range of categories, highlighting innovation, leadership and best practice in urban development.

The awards program reflects UDIA Victoria's commitment to individuals, projects and organisations that are delivering meaningful outcomes for communities while setting new benchmarks for the future of our industry.

A panel of highly respected industry experts and independent professionals undertook the rigorous judging process, with all judges adhering to a strict code of conduct to ensure integrity, transparency and impartiality.

Each entry was assessed against comprehensive category-specific criteria, with judges providing detailed evaluations and supporting commentary. The process included submission reviews, panel discussions, site visits, interviews and project demonstrations, ensuring every finalist received a thorough and considered assessment.

UDIA Victoria extends its sincere thanks to the judging panel for their professionalism, expertise and generous contribution throughout the awards process.

Winners were announced at the 2025 UDIA Victoria Awards and End of Year Celebration, held at Crown Palladium in November. The event brought together more than 700 industry leaders, members and stakeholders to celebrate the achievements of Victoria's development sector and was proudly supported by RPM.

The awards recognised excellence across the full spectrum of urban development – from outstanding leaders to masterplanned communities and medium-density housing to retirement living, affordable housing, environmental leadership, public realm projects and PropTech innovation. Together, the winning projects demonstrated the industry's ability to respond to evolving community needs while delivering high-quality, sustainable and enduring places.

Beyond celebrating project excellence, the awards continue to provide an important platform for sharing innovation, recognising leadership and inspiring the next generation of development professionals.

Congratulations to all finalists and winners for their outstanding achievements and for continuing to raise the standard of urban development across Victoria.

AWARD JUDGES – PROJECTS

Nicola Smith, Niche Planning Studio (Head Judge)
Bettina Sheeran, Maddocks
Emma Telfer, Assemble
Ian Briggs, Plus Studio
Judi Carr, Property Republic
Liz Ronson, 3L Alliance
Peter Vlitaz, Alkinois Advisory and Life Member
Steve Copland, Life Member

AWARD JUDGES – LEADERSHIP

Marnie Dalton, Dalton Consulting Engineers
Oscar Stanley, LAWD





CATEGORY

ORGANISATION / PROJECT NAME

Project of the Year Award	Seafarers – 1 Hotel and Homes Melbourne by Riverlee
Young Leader Award	Stephen Dodd, Assemble
Women in Leadership Award	Danni Nash, Unison Housing
Raymond J. Peck Award	Judi Carr, Property Republic
Affordable Housing Award	VillaRange by Villawood Properties
Apartments (High-Rise) Award	Seafarers – 1 Hotel and Homes Melbourne by Riverlee
Apartments (Mid-Rise) Award	Hampton Quarter by EPC Pacific and Pace Development Group
Boutique Development (Townhouse) Award	ECHO.1 by C Street Projects
Consultants Award	Waveconn for Five Farms by Frasers Property Australia
Design Award	Como Terraces by CBus Property and Sterling Global
Marketing Award	Parkdale Projects by Lowe Living
Masterplanned Communities Award	Olivine by Mirvac
Medium Density Development Award	Windsor Park by Sinclair Brook
Residential Subdivision Award	Alira by Moremac
Seniors Living (and Lifestyle Communities) Award	Lifestyle Phillip Island by Lifestyle Communities
Social and Community Infrastructure Award	Tree Walk Park at Berwick Waters by Frasers Property Australia
Sustainability Award	ECHO.1 by C Street Projects
Urban Renewal Award	Seafarers – 1 Hotel and Homes Melbourne by Riverlee



CATEGORY

ORGANISATION / PROJECT NAME

Project of the Year Award	Fort Largs by Peet	SA
Young Leader Award	Madeleine Steele, Hames Sharley	SA
Women in Leadership Award	Grace Wu, Bridgestone Projects	NSW
Diversity in Development Award	Zenith Energy	WA
Affordable Housing Award	Karda Way, OneOneFive Hamilton Hill by Development WA	WA
Residential Subdivision Award	Alira by Moremac	Vic
Masterplanned Communities	Fort Largs by Peet	SA
Sustainability Award	Brabham Estate by Peet, Perron Group and Development WA	WA
Seniors Living Award	Piara Waters Lifestyle Resort by Providence Lifestyle Group	WA
Urban Renewal Award	Queen's Wharf Brisbane by Destination Brisbane Consortium	Qld
Medium Density Development Award	Windsor Park by Sinclair Brook and Wilbow Group	Vic
Social and Community Infrastructure Award	BEST (Blacktown Exercise Sports and Technology) Hub by Blacktown City Council	NSW
Marketing Award	La Belle Palm Beach by Marquee	Qld
Design Award	Como Terraces by Cbus Property and Sterling Global	Vic
Boutique Development Award	ECHO.1 by C Street Projects	Vic
Apartments (Mid-Rise) Award	Hampton Quarter by EPC Pacific and Pace Development	Vic
Apartments (High-Rise) Award	Trellis by Aria Property Group	Qld



PROFESSIONAL DEVELOPMENT

As the premier peak body for Victoria's urban development sector, UDIA Victoria brings over 50 years of industry representation and expertise. Recognised for its credibility and trusted voice, UDIA Victoria delivers targeted training programs developed from the developer's perspective. Courses are delivered face-to-face and are designed to improve project outcomes and strengthen collaboration between the development industry and local government teams.

UDIA PROPERTY DEVELOPMENT CERTIFICATE (PATHWAY)

UDIA Victoria's courses align through the UDIA Property Development Certificate, which was officially launched in September 2025. It offers an opportunity for urban development professionals to personalise their professional development journey and earn an industry certificate upon completion.

To obtain the certificate, participants must complete the core two-day course and two one-day elective courses.

TWO-DAY CORE COURSE

- **Property Development Essentials**
This two-day course equips professionals with the core knowledge and confidence needed to manage future residential development projects more effectively. It covers the full property development lifecycle; including acquisitions, due diligence, financing, sales and marketing, and delivery.

ONE DAY ELECTIVE COURSES

- **UDIA Cultural Heritage Management**
This practical course provides insights on how to navigate Cultural Heritage Management Plans (CHMP) processes as required under the Aboriginal Heritage Act 2006. These important processes ensure Aboriginal cultural heritage is protected before, during and after land development. The course builds the participants' knowledge and provides the tools to navigate CHMP.
- **UDIA Feasibility and Financing Fundamentals**
This course covers the financial foundations of residential development in Victoria including feasibility analysis, cash flow modelling, and financing structures. It incorporates practical greenfield and infill case studies and a workshop to apply the fundamentals learnt throughout the day.
- **UDIA Strategic Sales and Marketing**
This course explores the intersection of strategic marketing, property development, sales and technology – emphasising the importance of aligning brand positioning with long-term business objectives. A real-world marketing case study brings these concepts to life, showcasing how strategies can be practically applied to current and future projects.

PRESENTERS AND FACILITATORS

Ken Munro, UDIA Facilitator
Emma Antonius, Jinding
Anthony Battista, Core Projects
Madden Boykett, Oliver Hume Real Estate Group
Jarryd Byass, Lowe Living
Judi Carr, Property Republic
Harvey Carretero, Oliver Hume Real Estate Group
Bianca Carrettin, Lowe Living
Ben De Waard, Sustainable Development Consultants

Claudia Facy, Core Projects
Liz Guyler, ADP Projects
Emily Heffernen, Mallesons
Jabin Henderson, Yarraport
Alison Kennedy, Clayton Utz
Gerard Lim, Mesh, a Veris Company
Jessica Lochrie, Oliver Hume Real Estate Group
Stewart McKenzie, RMBL Investments
Andrew Newman, Department of Premier and Cabinet

Oona Nicolson, Fyfe
Jacob Peterson, Mesh, a Veris Company
Bronwyn Pettitt, Mesh, a Veris Company
Min Seetoh, Clayton Utz
Ben Stewart, Core Projects
Harry Webber, Department of Premier and Cabinet
Sara Williamson, Core Projects
Leah Wittingslow, Mesh, a Veris Company
John Yuen, Villawood Properties



Top: Strategic Sales and Marketing; Emma Antonius, Jinding (l) and Judi Carr, Property Republic (r)
 Bottom (left): Feasibility and Financing Fundamentals; Liz Guyler, APD Projects
 Bottom (right): Cultural Heritage Management; Harry Webber, Department of Premier and Cabinet

RECOGNITION

UDIA Victoria is dedicated to providing education that has been assessed by an external authority to provide the industry with robust training that has met formal Continuing Professional Development (CPD) requirements.

Our courses are either accredited or in the process of accreditation with CPD to provide a badge of quality and maximise the benefits of each course.

Approved courses assign one CPD point per one hour of learning.



PROFESSIONAL DEVELOPMENT PARTNER



MENTORING

OUR PROGRAM

The UDIA Victoria Mentoring Program continues to support the development of emerging industry professionals through a structured six-month mentoring experience delivered in partnership with the Member Engagement and Inclusion Committee.

In 2026, the program connected 45 early to mid-career professionals with experienced industry leaders through small group mentoring, providing participants with valuable opportunities to build networks, develop leadership capability, gain industry insights and progress their career goals.

Participants took part in six guided mentoring sessions, complemented by three program wide workshops and networking events, creating tailored opportunities for learning, collaboration and professional growth.

The program was made possible through the generosity of volunteer mentors, each bringing over 10 years' industry experience and a strong commitment to fostering the next generation of industry leaders.

The Mentoring Program remains a cornerstone of UDIA Victoria's commitment to building a skilled, diverse and connected urban development industry.

We express our gratitude to our volunteer mentors and the Member Engagement and Inclusion committee for their continued support of our industry's development.

PROGRAM OUTLINE

The program is designed for early career professionals (ideally with 3–5 years of industry experience) across all disciplines and backgrounds within the property and development sector.

The aim of the program is to empower and fast track early career professionals to:

- Build strong professional connections and expand their networks
- Develop leadership skills and confidence
- Clarify and progress their career goals
- Engage with and learn from senior leaders
- Share experiences and discuss barriers, knowledge gaps, and opportunities
- Explore practical tools to support long-term career development



(L-R) Noah Smolenaars, APD Projects, Tamika Chikulin, Russel Kennedy, Racquel Ooi, Plus Studio, Hilary Marshal, Ratio Consultants (Mentor), Oliver Allbutt, Property Projects Australia

2025-26 MENTORS

Anthony Scafidi, iHi Projects
Ben Stewart, Core Projects
Chris Ravat, Jinding
Guy Williamson, Growland
Hilary Marshall, Ratio Consultants

Judi Carr, Property Republic
Julian Coppini, Oliver Hume
Kathy Johnson, Yarraport
Lara Kozeniauskas, Mirvac
Liz Guyler, APD Projects

Rob Steele, Mirvac
Teena Lynch, Development Victoria
Terry Portelli, Colliers



(L-R) Sophie Wheeler, Stockland, Elliot Nance, ARC Environmental, Brooke Cochrane, Co-Lab Architects, Julian Coppini, Oliver Hume Real Estate (Mentor)

MENTORING KEY TOPICS INCLUDE:

- Negotiation
- Public speaking
- Building your personal brand
- Leadership – managing up, down and across
- Managing conflict
- Networking
- Ethics and governance
- Adopting AI in business
- Wellbeing
- Salary and key performance indicators

DIVERSITY AND INCLUSION PARTNER



PROGRAM HOSTS



ratio:

ENVIRODEVELOPMENT

EnviroDevelopment has gone from strength to strength since its launch 18 years ago. The nationally recognised rating tool is valued by property professionals across the country, and consumers are actively seeking out certified developments to call home.

EnviroDevelopment has been designed to benefit a large range of groups as well as the environment in which we live. The system offers numerous benefits for home buyers, government, environmental groups and participants in the development industry.

Gaining accreditation enables a development to quantify and communicate a strong commitment to sustainability initiatives.

ENVIRODEVELOPMENT CONTACT

Linda van der Linde
lvanderlinde@udiaqld.com.au

Visit www.envirodevelopment.com.au to view the certified projects and companies committed to environmental and social best practice outcomes.

ENVIRODEVELOPMENT PARTNERS



Bell & Co by Blue Earth Group in Bellfield, Victoria - 6-Leaf EnviroDevelopment certified



ENVIRODEVELOPMENT NATIONAL BOARD MEMBERS

Sarah Macoun (Chair) – HopgoodGanim Lawyers
Nelson Wills – New Ground Environmental
Kirsten Wilson – Wolter Consulting Group
Aaron Organ – Fyfe

Lex Barnett – Taylor Burrell Barnett
Paul Cassidy – Victorian Planning Authority
Peta-Maree Ashford – Emerge Associates

THE VOICE OF URBAN DEVELOPMENT



UDIA Victoria is the leading voice for our industry, championing the policies, partnerships and reforms needed to support Victoria's growth. Throughout changing market conditions and evolving community expectations, UDIA Victoria has remained steadfast in its commitment to helping members deliver the homes, infrastructure and communities that Victorians need and want.

As we look to the future, the challenges facing our sector remain significant - but so too are the opportunities. By working together, we can continue to advocate for meaningful reform, improve housing supply and affordability, and create the conditions for a thriving development industry.

NICK GRYLEWICZ – DIRECTOR, INTEGRA GROUP



Stockland highly values UDIA Victoria's leadership and unwavering commitment to advocating for our industry during a period of significant challenge and change.

Throughout the past year, UDIA Victoria has continued to be a strong and influential voice on the issues that matter most to members, championing policy and regulatory reforms aimed at increasing housing supply, improving affordability, and creating a more efficient pathway for development across Victoria.

Linda Allison, the UDIA Victoria team and Board have consistently demonstrated a willingness to engage, listen and collaborate with members, ensuring industry perspectives are heard and represented at all levels of government. Their dedication to advancing practical solutions and supporting a sustainable development sector is greatly valued, and we appreciate their ongoing advocacy on behalf of the industry.

JAMES WESTH – GENERAL MANAGER, STOCKLAND HALCYON VICTORIA



As Victoria and its construction industry continues to grow, the impact of UDIA Victoria is immense.

This year, with AVID significantly growing its Victorian portfolio, our membership (of UDIA Victoria) was critical to ensure we continued strengthening meaningful industry connections, maintained access to market intelligence and navigated complex challenges and opportunities alongside other industry leaders.

As legislation around the property industry evolves, it is also vital we have a seat at the table to determine the sector's priorities, which are communicated in key policy and government discussions via UDIA Victoria's advocacy.

PENNY FORREST – GENERAL MANAGER VICTORIA, AVID PROPERTY GROUP

PARTNERS AND SPONSORS

UDIA Victoria's partners and sponsors play a vital role in supporting the delivery of our advocacy, events, industry briefings, professional development programs, research initiatives, and member engagement opportunities.

Their ongoing support enables us to deliver high-quality programs and outcomes that benefit our members and the broader urban development community.

We sincerely thank each of our partners and sponsors for their continued commitment to UDIA Victoria and for the important contribution they make to strengthening our industry and shaping future communities.

INDUSTRY PLATINUM PARTNERS



INDUSTRY PARTNERS



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RESEARCH PARTNERS



DIVERSITY AND INCLUSION SPONSOR



OUTLOOK | YOUNG PROFESSIONAL SPONSOR



AWARDS PROGRAM SPONSORS



OUR MEMBERS

(As at 30 June 2026)

3L Alliance
Abiwood
ABN Group
AHB Group
Alceon
Amiti
APD Projects
APP Corporation Pty Limited
ARC Environmental
Arcadia Landscape Architecture VIC Pty Ltd
Arcadia Studio
Arcadis Australia Pacific Pty Ltd
Ark Capital Funds Ltd
Assemble Communities
Atlan Stormwater
Aurecon
Australian Gas Networks
Australian Land Corporation
AVID Property Group
B&S Land
Balcon Group
Bamfa Properties
Banco Management
Banner Asset Management
Barwon Water
Bauenort Management Pty Ltd
Bayport
Beck Legal
Begley Group Pty Ltd
Best Hooper Lawyers
Bevan Property Group
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C Street Projects
Califam Constructions Pty Ltd
Capstone Recruitment VIC Pty Ltd
Catalyst Development Services
CBRE

Cedar Woods Properties Limited
Central Equity Land Corporation
Charlton Degg
Charter Keck Cramer
Checkpoint Building Surveyors
City of Casey
City of Greater Bendigo
City of Greater Geelong
City of Whittlesea
Clarke Hopkins Clarke Architects
Clayton Utz
Colin Biggers & Paisley
Colliers
Contour Consultants Australia Pty Ltd
Core Projects
Cossill & Webley Consulting Engineers
Cotality
Creation Homes (VIC)
Creo Consultants
Crystal Group
Dahua Group Australia
Dalton Consulting Engineers
Delplant
Dennis Family Corporation
Dentons
Development Edge Pty Ltd
Development Victoria
DKO Architecture Pty Ltd
DM Property
Dowse Projects
DPJ Civil
DPM Consulting Group
Duo Projects
Egis Group
Emerge Associates
Energy Locals
Essentia Projects
Eukai
Evolve Development
Exford Waters Pty Ltd
Finnis Communities
Fleming's Landscapes
FMG Engineering
Fordham Business Advisors
Frankston City Council
Frasers Property Australia
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Geelong Property Hub Pty Ltd
Gersh Investment Partners Ltd

GHD
Greater Western Water
Growland Group Pty Ltd
Hamilton Group
Hamton Group Pty Ltd
Hatch RobertsDay Pty Ltd
Haven Home Safe
Hellier McFarland
HMC Private Credit
Housing Choices Australia Limited (Victoria)
HousingFirst Ltd
Hume City Council
HWL Ebsworth Lawyers
Hygge Property
iBuildNew
ICD Property
ID_Land
IDA
iHiProjects
Ingenia Communities (Victoria)
Insight Planning Consultants
Integra Group
Intrapac Property
Intrax Consulting Engineers
Ivy Street Pty Ltd
Jaydo Construction Pty Ltd
JBS&G Australia Pty Ltd
JD Civil Engineers
Jem Archaeology Pty Ltd
Jesse Ant Pty Ltd
Jinding
JNR Civil Pty Ltd
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Kincaid Projects
KLM Spatial
Knight Frank Valuations
L Bisinella Developments Limited
Landcap Development Pty Ltd
Landcore
Landeq
LAWD
LBDG Developer Pty. Ltd.
Lifestyle Communities
Local: Residential Pty Ltd
Loetis
Lojac Civil Pty Ltd
Lotus Living
Lowe Living
Lyssna Group Pty Ltd

m3property Australia Pty Ltd	Plus Studio	Group Unit Trust
MAB	PPA	Three Thirds Group
Maddocks	Property Republic	Titles Strata Management Pty Ltd
Maker Consulting Services	Quantify Strategic Insights	Tomassi Lanigan Pty Ltd
Mallesons	Quantum United Management	Tomkinson
Marcus Lane Group	Ramsey Property Group	Tonkin + Taylor Pty Ltd
Maribyrnong City Council	Ratio Consultants	Torus Technologies
Marshal Melbourne Pty Ltd	Redman Lynch	Total Property Developments
Maureen Benier Projects	Reeds Consulting Pty Ltd	Townify
McMullin	Relink Group	Tract Consultants
Mecone Planning	Resi Ventures Pty Ltd	Traffix Group
Melbourne Water	Resilience Insurance Pty Ltd	UCS Group Pty Ltd
Melbournia Group	Resimax Group	UD Australia
Melton City Council	Risland	UDL Group
Metricon Homes	Riverlee	Unison Housing
Metrics Credit Partners	RMBL Investments	Urban Design & Management Pty Ltd
Millar & Merrigan Pty Ltd	Rokon Group	Urban Enterprise
Mirvac Victoria	RPM	Urban Land Developments Pty Ltd
Mitchell Shire Council	Russell Kennedy Pty Ltd	Urban Planning Collective (UPco)
MNG	Satterley Property Group	Urban Pty Ltd
MONNO Pty Ltd	Scope Project Consulting	Urbane Studio Pty Ltd
Moodie Engineering Pty Ltd	scouted.	Urbanxchange Pty Ltd
Moonee Valley Racing Club	Sentinel	Urbis
Moray & Agnew Lawyers	Serenitas Management Pty Ltd	URPS
Moremac Property Group	Sharp Day Pty Ltd	Veris Australia
Morgan & Griffin	SIG Group	Verve Projects Pty Ltd
Mount Atkinson Holdings Pty Ltd	Simonds Homes Victoria	Villawood Properties
MunCorp	Sinclair Brook	Watson Young Architects Pty Ltd
Nature Advisory Pty Ltd	SJD Marketing Pty Ltd T/as SJD Homes	Waveconn
nbn	SJE Consulting	Wel.Co
Niche Planning Studio	Sladen Legal	Wesbeam
Noonan Watts	SMEC Australia	WGA Wallbridge Gilbert Aztec
Oliver Hume Real Estate Group	SOHO Living	Whiteman Property & Associates Pty Ltd
OpenLot.com.au	South East Water Corporation	Wilbow Group
OptiComm	Southern Sustainable Developments	William Buck
Oreana Property	Spiire	Wingate
Orion International Group	Springtree	Winslow Constructors
OSK Property	Stantec	Wolfdene Management
OYOB Property Group	Sterling Global	Women's Property Initiatives
Pace Development Group	Stockland	Wyndham City Council
Pacific Group of Companies	Stonebank Group Pty Ltd	Yarra Valley Water
Pask Group	Stonebridge Property Group	Yarraport
Patch Design & Plan Pty Ltd	Sunkin Property Group	YourLand Developments
Peet Limited	Supra Capital Ltd	YVE Group Pty Ltd
Perri Group	Sustainable Development Consultants Pty Ltd	
PEXA	SW Accountants and Advisors Pty Ltd	
Piccolo	SYP Property	
Pitcher Partners	Taylors	
Plan B Services	Terraco	
PLAN E	The Trustee for Dominion Property	



URBAN DEVELOPMENT INSTITUTE OF AUSTRALIA (VICTORIA)

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UDIA Victoria respectfully acknowledges the Wurundjeri People of the Kulin Nation, who are the Traditional Owners of the land on which we work and pay respect to their Elders past, present and emerging.

